

SNS COLLEGE OF TECHNOLOGY

(An Autonomous Institution)
Approved by AICTE, New Delhi, Affiliated to Anna University, Chennai
Accredited by NAAC, UGC with 'A++' Grade (Cycle III) &
Accredited by NBA (B.E., CSE, EEE, ECE, Mech & B.Tech.IT)
COIMBATORE, 641 035, TAMIL NADU



DEPARTMENT OF AEROSPACE ENGINEERING 19MEE304 Total Quality Management

Topic: New Seven Management Tools

1. Introduction to New Seven Management Tools

- Definition: Advanced problem-solving tools for quality management and decision-making.
- **Origin:** Developed in Japan during the **1970s and 1980s**.
- Objective: Improve process control, problem-solving, and decision-making.
- Application: Used in Total Quality Management (TQM), Six Sigma, and Lean methodologies.

2. List of the New Seven Management Tools

- 1. Affinity Diagram (KJ Method)
- 2. Interrelationship Diagram (ID)
- 3. Tree Diagram
- 4. Matrix Diagram
- 5. Prioritization Matrix (Analytical Hierarchy Process AHP)
- 6. Process Decision Program Chart (PDPC)
- 7. Activity Network Diagram (Arrow Diagram/PERT & CPM)

3. Explanation of Each Tool with Industrial Examples

1. Affinity Diagram (KJ Method)

- Purpose: Organizes large sets of ideas and data into meaningful categories.
- **Application:** Used in **brainstorming, problem-solving, and market research**.

Example:

• **Toyota:** Used Affinity Diagrams to group **customer complaints** and identify improvement areas in vehicle safety.

2. Interrelationship Diagram (ID)

Purpose: Identifies cause-and-effect relationships between complex factors. Application: Helps determine root causes of a problem. **Example:** • General Electric (GE): Used ID to analyze supply chain disruptions and identify the main cause of delays. 3. Tree Diagram **Purpose:** Breaks down a broad goal into detailed, actionable steps. Application: Used in quality planning, project management, and decisionmaking. **Example:** Boeing: Used the Tree Diagram to decompose aircraft design into subsystems like wings, fuselage, and avionics. 4. Matrix Diagram Purpose: Shows the relationship between different elements using a structured table. Application: Used in Quality Function Deployment (QFD), HR planning, and risk analysis. **Example:** Samsung: Used a Matrix Diagram to align customer needs with product features when designing a new smartphone.

Purpose: Helps rank options based on weighted criteria.

5. Prioritization Matrix (AHP - Analytical Hierarchy Process)

Application: Used in supplier selection, process optimization, and investment decisions.

Example:

 Amazon: Used a Prioritization Matrix to select the best warehouse locations by evaluating factors like cost, proximity, and transport efficiency.

6. Process Decision Program Chart (PDPC)

- Purpose: Identifies potential failures and preventive actions.
- Application: Used in risk management, crisis handling, and contingency planning.

Example:

 SpaceX: Used PDPC to anticipate rocket launch failures and plan backup solutions.

7. Activity Network Diagram (PERT & CPM)

- Purpose: Helps plan and schedule complex projects by mapping dependencies.
- Application: Used in project management, production scheduling, and logistics.

Example:

• **Tesla:** Used an Activity Network Diagram to **streamline Gigafactory construction** timelines.

4. Benefits of the New Seven Management Tools

- Improves decision-making and strategic planning.
- **✓** Enhances **problem-solving efficiency**.
- ✓ Helps in **identifying root causes and relationships**.
- Facilitates **better resource allocation**.
- ✓ Reduces **risk and failure rates** in projects.

5. Conclusion

- The New Seven Management Tools provide a structured approach for problem-solving and quality improvement.
- These tools are widely used in manufacturing, IT, healthcare, and service industries.
- Integrating these tools with **AI and data analytics** can further enhance **business performance**.