

# Group Decision Making Techniques and Process

Welcome to Unit 4 of our Management and Organizational Behaviour course, where we delve into the exciting world of group behavior. Today, we will be exploring the nuances of group decision making techniques and the processes that underpin them. This presentation will equip you with valuable insights and tools to effectively navigate group dynamics and facilitate sound decision-making in various organizational contexts.

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Unit 4: Group Behaviour







# **Recap of Previous Presentation** on Group Behavior

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## **Group Formation**

We explored how groups form, the stages of group development, and the factors influencing their formation. We emphasized the importance of understanding group dynamics for effective management.

## Group Norms and Cohesion

group goals.

## Group Conflict 3

We discussed the different types of group conflict and the strategies for managing conflict effectively to achieve positive outcomes.

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We learned about group norms, the unwritten rules that govern behavior within a group, and the role of cohesiveness in achieving





# Guess the Topic: Engaging Image-based Slide



# **Team Brainstorming**

A collaborative approach to generating ideas through open discussion and free-flowing thoughts.





# Data-Driven Decision Making

Utilizing objective data and analysis to inform decision making and ensure a logical and evidence-based approach.

**Consensus Building** promoting inclusivity and shared ownership.

## 22 Nov 202



The process of reaching a decision that all group members can agree on,



# indivii.duAl, perspective

# Introduction to Group Decision Making

Advantages of Group **Decision Making** 

Group decision making often leads to more comprehensive and well-rounded solutions due to the diverse perspectives and experiences of its members.

facilitator.

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## Disadvantages of Group **Decision Making**

Group decision making can be time-consuming, prone to groupthink, and may lead to conflict if not facilitated effectively. It's crucial to have a clear process and a skilled





# Types of Group Decision Making Techniques

## Nominal Group Technique

A structured method where individuals generate ideas silently and anonymously, then rank them collectively to reach a consensus.

## Delphi Technique

A method for obtaining expert opinions on a topic, typically conducted through multiple rounds of anonymous questionnaires and feedback. This technique reduces the impact of individual biases and promotes more balanced perspectives.

## Brainstorming

A free-flowing and creative approach to generate ideas without initial judgment or criticism, encouraging open thinking and diverse perspectives.







# Case Study: Real-life Example Group Decision Making

## The Challenge

A startup company faced a critical decision about expanding into a new market with high potential but also high risks.

## **Decision-Making Process**

The team used a combination of brainstorming and data analysis to assess the market, identify potential challenges, and develop a detailed action plan.

## Outcomes

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The company's well-informed decision resulted in successful market entry, demonstrating the power of effective group decision making.







# Step-by-step Group Decision Making Process

## **Define the Problem**

Clearly articulate the problem or issue that requires a decision. This sets the stage for effective problem-solving.

Conduct thorough research and collect relevant data to understand the problem and its potential solutions. This step involves researching and gathering information about the issue.

Brainstorm and explore various options or solutions to address the problem. This stage is about exploring different approaches to solve the problem.

Analyze each option based on its feasibility, effectiveness, and potential consequences. This step involves examining the pros and cons of each approach.

Choose the most suitable option based on the evaluation criteria. This involves choosing the most viable solution based on the criteria established earlier.

Put the chosen solution into action and monitor its implementation. This step involves putting the chosen solution into practice and tracking its impact.

Assess the effectiveness of the solution and make adjustments as needed.

This step involves analyzing the effectiveness of the chosen solution and making necessary adjustments based on the results.

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# Pitfalls and Challenges in Group Decision Making

Groupthink	Pressure to conform to the group's opinion, leading to poor decision making.
Social Loafing	Members reduce their individual effort when working in a group.
Domination by a Few	One or a few individuals exert disproportionate influence on the decision.
Lack of Clarity	Unclear goals or objectives can lead to ineffective decision making.



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# Assessing Student Learning: Interactive Quiz



## Question 1

What is the difference between a nominal group technique and a brainstorming session?



## Question 2

Describe a real-life example of a situation where a Delphi technique would be useful.

## Question 3

What are three common pitfalls to avoid during group decision making?









# Summary and References

## Key Takeaways 1

Group decision making is a powerful tool for harnessing collective intelligence and achieving better outcomes. It is essential to understand the various techniques and navigate the challenges effectively.

## References 2

Group Decision-Making Techniques Organizational Behavior, 17th Edition

