

Unit -2

Shop scheduling with many products, order release, flow shop sequencing

1. Introduction

Shop scheduling is a critical aspect of manufacturing operations, encompassing the planning and coordination of production activities to ensure efficient resource utilization, timely order fulfillment, and minimized production costs. This complex task involves a multitude of factors, including:

- **Product Mix:** Dealing with a variety of products with differing processing times, routings, and resource requirements.
- **Order Release:** Determining the optimal timing of order releases to maintain a smooth production flow and avoid bottlenecks.
- **Sequencing:** Determining the optimal order in which jobs should be processed on each machine or workstation.
- **Resource Allocation:** Assigning limited resources (machines, labor, materials) effectively to meet production demands.

2. Mixed Model Scheduling

- **Challenge of Variety:** Modern manufacturing often involves producing a diverse range of products (mixed models) on the same production lines. This introduces significant complexities due to varying processing times, routings, and resource requirements for different products.
- **Sequencing Strategies:**
 - **Level Scheduling:** Aims to produce a consistent mix of models over a given period, smoothing out demand fluctuations and minimizing the impact of varying work content.
 - **Prioritization Rules:** Employing rules such as Shortest Processing Time (SPT), Earliest Due Date (EDD), or Critical Ratio to prioritize jobs based on specific criteria.
 - **Constraint Programming:** Utilizing mathematical techniques to model and solve complex scheduling problems with various constraints.

3. Order Release Control

- **Impact of Order Release:** The timing of order releases significantly influences production flow, inventory levels, and overall system performance.
- **Order Release Mechanisms:**
 - **Constant Release:** Releasing orders at a fixed rate, which may not always align with actual demand.
 - **Variable Release:** Adjusting the order release rate based on factors such as work-in-process inventory levels, machine availability, and due dates.
 - **Kanban Systems:** Utilizing visual signals to control the flow of materials and work-in-process, ensuring that only the necessary amount of work is released at each stage.

4. Flow Shop Sequencing

- **Flow Shop:** A manufacturing environment where jobs progress through a series of workstations in a fixed order.
- **Sequencing Objective:** To determine the optimal sequence of jobs to minimize the overall production time (makespan), flow time, or other performance metrics.
- **Johnson's Rule:** A well-known algorithm for sequencing jobs in a two-machine flow shop to minimize makespan.
 - **Steps:**
 1. Identify jobs with shorter processing time on the first machine.
 2. Schedule these jobs first in the sequence.
 3. Schedule jobs with shorter processing time on the second machine last in the sequence.

5. Visualizing Shop Scheduling

- **Precedence Diagram:**

2. Two products 1&2 are being considered for manufacturing on a mixed model assembly line. process times (in minutes) and precedence diagrams for each of the models is shown below.



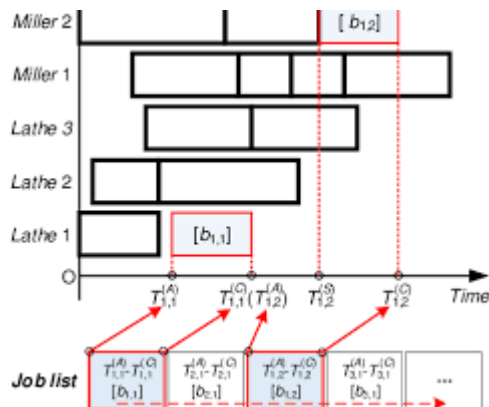
a. What is a combined precedence diagram for the products?

Use the Rank Positional weight algorithm to answer the following questions.

- Design a mixed model assembly line assuming a demand of 60 per 8 hour shift. Assume the line is to be designed for the most conservative case, where the cycle time will not exceed minutes for either product.
- Suppose that Product 1, contributes to 75% of sales and Product 2 contributes to the remaining 25%, design a mixed model assembly line using the weighted average process times.

precedence diagram for a mixed model product family

- **Gantt Chart:**



Gantt chart illustrating the schedule of jobs on different machines

- **Flow Shop Diagram:**

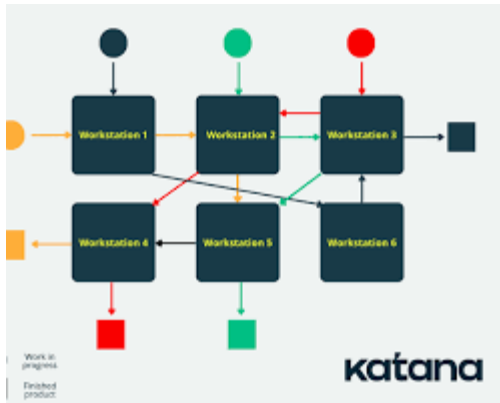


diagram depicting the flow of jobs through a series of workstations in a flow shop

6. Challenges and Considerations

- **Dynamic Nature of Production:** Unpredictable events (e.g., machine breakdowns, material shortages, order cancellations) can disrupt schedules and require real-time adjustments.
- **Resource Constraints:** Limited availability of resources (machines, labor, materials) can significantly impact production capacity and scheduling decisions.
- **Due Date Considerations:** Meeting customer due dates is crucial for maintaining customer satisfaction and competitiveness.
- **Quality Control:** Ensuring product quality throughout the production process is essential for maintaining customer satisfaction and minimizing rework costs.

7. Advanced Techniques

- **Simulation:** Utilizing simulation models to evaluate different scheduling strategies and predict system behavior under various conditions.
- **Artificial Intelligence:** Employing techniques such as artificial neural networks, genetic algorithms, and machine learning to optimize complex scheduling problems.
- **Lean Manufacturing Principles:** Applying lean principles such as continuous improvement, waste reduction, and just-in-time production to enhance overall shop floor efficiency.

8. Conclusion

Effective shop scheduling is a multifaceted challenge that requires careful planning, coordination, and the utilization of appropriate tools and techniques. By considering factors such as mixed model production, order release strategies, flow shop sequencing, and the dynamic nature of the production environment, manufacturers can optimize their operations, improve efficiency, and gain a competitive advantage in the marketplace.